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# GIVING VOICE



MINNESOTA PUBLIC RADIO  
2003 ANNUAL REPORT

## MISSION STATEMENT

Minnesota Public Radio's mission is to enrich the mind and nourish the spirit through radio, related technologies and services and to enhance the lives and expand the perspectives of our audiences and thereby assist them in strengthening their communities.

## LETTER FROM THE PRESIDENT

At Minnesota Public Radio, this past year was one of giving voice—to our audiences and their communities, the region, the nation, even the world.

When war broke out in Iraq, we brought voices and sounds from the heart of Baghdad to listeners. When choirs from around the world gathered in Minneapolis, we broadcast their concerts worldwide via the Web. We gave audiences a chance to hear and see authors, journalists and public figures at events. And we continued to convene people regionwide for thoughtful dialogue.



In return, our audiences voiced their own strong support. More than 660,000 regional listeners and 12.6 million national listeners tuned in to our programs each week. Web visitors viewed an average of five million pages a month. Regional supporters helped fund new stations in Brainerd and Fergus Falls.

To ensure that we continue to be a vital and vitalizing force, we refined our forward-looking strategic plan and conceived a capital campaign that will enable us to set the next standard of public service through expanded facilities. We have an exciting and challenging year ahead of us.

Many talented individuals work together to make Minnesota Public Radio the leading institution it is—on air, online and on stage. On their behalf, I thank you for your generous support and for giving voice to ideas that continue to inform, unite and inspire.

A handwritten signature in cursive script that reads "Bill Kling". The signature is written in dark ink and is positioned above the printed name and title.

William H. Kling  
President & CEO

## GIVING VOICE

### INFORMING THE ELECTORATE

Minnesota Public Radio continued its long-standing tradition of providing the state's finest campaign coverage. When Senator Paul Wellstone was killed days before the 2002 election, we answered the immediate need for a debate between U.S. Senate front-runners Norm Coleman and Walter Mondale. Minnesota Public Radio presented the debate—which was a determining event for many voters—at our historic Fitzgerald Theater. We also provided NPR with much of its coverage on the Wellstone crash.



*After the death of Senator Paul Wellstone, Minnesota Public Radio held an election-eve debate between leading senatorial candidates Norm Coleman and Walter Mondale at the Fitzgerald Theater. Gary Eichten moderated the event.*

To ensure voters were well informed, we enhanced our campaign coverage on *Midday* with a special “Meet the Candidates” series. Host Gary Eichten asked candidates for a variety of offices to explain their positions and take calls from listeners—one of the few opportunities candidates had to discuss issues at length.

Extended online coverage at our Campaign 2002 Web site provided a veritable encyclopedia of election information, including archived audio, stories, photos and special features. These included a “Select a Candidate” interactive feature that allowed users to find the candidate most in line with their views based on a series of policy questions, and “Ad Watch,” an on-air and online review of major party candidates’ advertising campaigns.

After the elections, we provided an inside look at one of the most significant state legislative sessions in recent memory. Our Session 2003 Web site used audio-visual components to let Minnesotans “attend” live floor debates at the Capitol and track bills on the budget, education, health care and other hot topics.

### FROM BAGHDAD TO BEMIDJI

Tens of thousands of listeners made Minnesota Public Radio their foremost source for in-depth, responsive newscasts and analysis of the war in Iraq and its aftermath. NPR’s foreign correspondent Anne Garrels, one of only 16 reporters who remained in Baghdad throughout the war, provided riveting first-hand accounts of the conflict. Minnesota Public Radio complemented this coverage with related BBC reporting and local stories that brought home the ramifications of the war thousands of miles away.



*From the buildup to the war in Iraq to the siege of Baghdad to the ongoing aftermath, Minnesota Public Radio brought the stories home and offered local reports on the conflict’s ramifications here in Minnesota.*

### THE LEADER IN BUSINESS NEWS

*Marketplace*®, our daily national business program, attracted 7.6 million weekly listeners—the largest weekly audience of any business program on radio or television. The show started the year with a series on child labor, reported from around the world. Later, *Marketplace* focused on the human economic toll of the war in Iraq. Then-senior producer—and now host—David Brown produced “The Home Front 2003,” a special exploring the domestic effects of the war.

### NEW FORMAT FOR SPIRITUALITY

Thanks to grants from The Pew Charitable Trust and the Corporation for Public Broadcasting, *Speaking of Faith*™, our program that explores how religion shapes everyday life, expanded from a monthly to a weekly format in March. Full-scale national distribution began four months later. To date, more than 250 stations have carried one or more *Speaking of Faith* programs. The new format allows host Krista Tippett—who holds a master’s degree in divinity from Yale—to “weigh in” on current events while exploring issues of belief, meaning, ethics and ideas.

# GIVING VOICE

## PUBLIC INSIGHT JOURNALISM

At Minnesota Public Radio, we understand that someone in our audience knows more about any given subject that we cover than we do. To systematically tap this knowledge and create stronger reporting, we've outlined a vision that sets a new standard in journalism and public service.

This past year, we began experimenting to achieve this goal. Responding to current events, we quickly posed questions to the public over the Internet, analyzed responses and distilled the information for use in our

newsroom. The results were more relevant stories that were inspired and informed by audience input.

## A BALANCING ACT

As part of Public Insight Journalism, we invited Minnesotans to better understand the state's \$4.2 billion budget shortfall using an activity on our Web site. The Budget Balancer allowed thousands of users to slash and tax their way to a balanced budget, informing them of the consequences of each decision. The interactive project received one of the first Batten Awards for Innovation in Journalism given by the University of Maryland School of Journalism.

## LEADING A NATIONWIDE CONVERSATION

Minnesota Public Radio was one of the organizers of the first Public Radio Collaboration, which brought together 270 stations and networks to create a nationwide conversation through documentaries, special reports and global call-in programs. *Understanding America after 9/11* examined where the country was going in the wake of the terrorist attacks.

## AN ARTISTIC 180

Our Broadcast Journalist Series continued with lectures by *All Things Considered*® host Robert Siegel and *The World* host Lisa Mullins. This year, the project expanded its scope to include arts journalists. Kurt Andersen, novelist and host of *Studio 360*, visited in April to explore independence in American art.

Our effort to create an even more vibrant arts and cultural life in Minnesota also included Talking Volumes, the successful book club co-presented with the Loft Literary Center and *Star Tribune*. In the third season, host Katherine Lanpher welcomed literary legends Salman Rushdie and Margaret Atwood, along with local authors Diane Glancy and Robert Alexander.



The Morning Show hit the road for a series of live broadcasts from historic venues across the state, including the Sheldon Theatre in Red Wing—the country's first city-owned theater.

## SPOTLIGHTING HISTORY

The architectural gems of our listening area took center stage when *The Morning Show* toured historic theaters. Hosts Dale Connelly and Jim Ed Poole welcomed special musical guests for a series of live broadcasts. Venues included the Hibbing High School Auditorium, the Worthington Memorial Auditorium & Performing Arts Center, the Sheldon Theatre in Red Wing and the Paramount Theater in St. Cloud.

## NEWS FROM LAKE WOBEGON

For the first time in more than a decade, Garrison Keillor and the cast of *A Prairie Home Companion*® broadcast from greater Minnesota. "The Fieldhouse Tour" swung through Bemidji, St. Peter and St. Cloud for live shows featuring music, humor and the News from Lake Wobegon®. As part of a holiday tradition, the program returned to the Big Apple, broadcasting live from New York City's Town Hall Theater each Saturday in December.



Thousands of Minnesotans tried to solve the state's \$4.2 billion deficit with our Budget Balancer—an online activity that let residents create a state budget and view the consequences of their decisions.

## GIVING VOICE

### CELEBRATING AMERICAN CHARACTER

In the spring, Minnesota Public Radio produced *American Mavericks*<sup>™</sup>, an outgrowth of a concert series by the San Francisco Symphony. The radio and Web project examines the lives and legacies of the composers who influenced American concert music in the 20th century. The Web site, [musicmavericks.org](http://musicmavericks.org), has received impressive national media coverage and continues to receive visits even though on-air programming is complete. Features include all 13 hour-long radio broadcasts, extended interviews with 60 composers, an e-studio, 11 concerts performed by the San



*International choirs met in Minnesota for the Sixth World Symposium on Choral Music. We were there, bringing the event to radio and Web audiences near and far.*

Francisco Symphony, two levels of experimental music and interactive instruments. As *The New York Times* put it, “maverick composers boom and crackle online.”

### A WORLD IN CONCERT

When choirs from Europe, Africa, Asia and the Americas congregated in the Twin Cities in August for the Sixth World Symposium on Choral Music, Minnesota Public Radio offered live Web streams and concert broadcasts from the event. Audiences logged on from around the globe. Plus, we recorded every note for *World Choral Spectacular*—a four-part series of Symposium highlights broadcast on radio locally and carried by stations across the country.

### CHARTING A CLASSICAL COURSE

The National Endowment for the Arts chose Minnesota Public Radio to nurture the next generation of classical music programming for public radio and other media by awarding us a major two-year grant. Funds for the Classical Music Initiative cover leadership convenings, a production workshop, a production fund and national distribution of new programming.

### WEB OF EDUCATIONAL RESOURCES

Like teachers, Minnesota Public Radio knows how important it is for students to get an open-minded, in-depth view of the world. That’s why in October we launched *Sound Learning*<sup>™</sup>, a Web-based educational resource designed by educators to help teachers connect Minnesota Public Radio programming to their curriculum. The site, [soundlearning.org](http://soundlearning.org), guides teachers to substantive written and audio material from our programs in the areas of social studies, English/language arts, music, and family and consumer science.



*Sound Learning, a new guide for educators, brings audio and text from Minnesota Public Radio Web sites into the classroom to help students work toward state graduation standards.*

### HAPPY BIRTHDAY TO AN ARTS PARTNER

Continuing our support of regional arts groups, we celebrated 30 years of the Dale Warland Singers with a live broadcast of their anniversary concert in April. Tom Crann hosted, and Mindy Ratner talked about the ensemble and its founder with well-known Minnesota composers. Thousands of radio listeners joined the audience at the sold-out Ted Mann Concert Hall. Hundreds more have enjoyed the event thanks to archived audio on our Web site.

### EXPANDING NEAR AND FAR

With the help of listener support, we launched two full-power news stations in greater Minnesota. In April, KNWF 91.5 hit the airwaves, bringing 24-hour service to audiences in and around Fergus Falls. A few months later, KBPN 88.3 began broadcasting to the Brainerd Lakes area. While our radio coverage grew at home, Web users increasingly accessed our content from around the world. Online visitors in Australia, Germany, Argentina, Israel, Japan and some 35 other countries came to our Web sites for live streams, archives, forums and more.

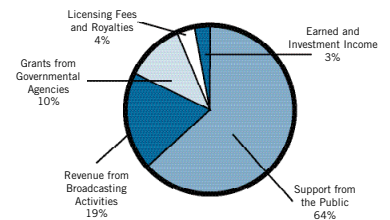
# CONSOLIDATED STATEMENT OF ACTIVITIES

## MINNESOTA PUBLIC RADIO AND SUBSIDIARIES FISCAL YEAR ENDING JUNE 30, 2003 (in thousands)

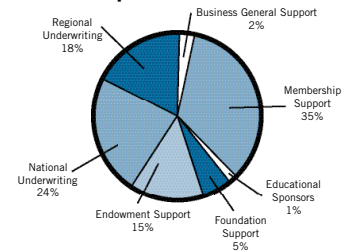
WITH COMPARATIVE TOTALS FOR THE FISCAL YEAR ENDED JUNE 30, 2002

	Year Ended June 30, 2003				Year Ended June 30			
	Unrestricted				Temporarily Restricted	Permanently Restricted	Total Consolidated	
	Operating Fund	Property Fund	Designated Fund	Interfund Eliminations			2003	2002
<b>SUPPORT FROM PUBLIC:</b>								
Membership	\$9,730	\$3			\$10	\$9,743	\$9,755	
Regional underwriting	3,145				2,174	5,319	4,112	
National underwriting	3,820				5,323	9,143	7,369	
Business general support	616	49			34	699	672	
Foundations	205				131	336	2,498	
Grants from endowments	3,509		\$1,588			5,097	4,959	
Other grants from parent	28	356		\$(16)		368	199	
Educational sponsors	405					405	376	
<b>TOTAL SUPPORT FROM PUBLIC</b>	<b>21,458</b>	<b>408</b>	<b>1,588</b>	<b>(16)</b>	<b>7,672</b>	<b>31,110</b>	<b>29,940</b>	
<b>SUPPORT FROM GOVERNMENTAL AGENCIES:</b>								
Corporation for Public Broadcasting	3,869	27			728	4,624	3,514	
Other governmental support	140	483			52	675	70	
<b>TOTAL SUPPORT FROM GOVERNMENTAL AGENCIES</b>	<b>4,009</b>	<b>510</b>			<b>780</b>	<b>5,299</b>	<b>3,584</b>	
<b>EARNED REVENUE:</b>								
Revenue from broadcasting activities	8,499					8,499	8,768	
Royalties and licensing fees	1,696		8			1,704	1,488	
Investment return, net	87	156	182			\$(750)	(1,857)	
Other earned revenue	1,097	932		(64)	4	1,969	1,775	
<b>TOTAL EARNED REVENUE</b>	<b>11,379</b>	<b>1,088</b>	<b>190</b>	<b>(64)</b>	<b>4</b>	<b>11,847</b>	<b>10,174</b>	
<b>NET ASSETS RELEASED FROM RESTRICTION</b>	<b>7,037</b>	<b>624</b>			<b>(7,661)</b>			
<b>TOTAL SUPPORT AND EARNED REVENUE</b>	<b>43,883</b>	<b>2,630</b>	<b>1,778</b>	<b>(80)</b>	<b>795</b>	<b>48,256</b>	<b>43,698</b>	
<b>EXPENSES:</b>								
Operations	31,173	3,458	273	(80)		34,824	32,011	
Administrative	5,776	1,088				6,864	7,403	
Fundraising	6,707	12				6,719	5,071	
<b>TOTAL EXPENSES</b>	<b>43,656</b>	<b>4,558</b>	<b>273</b>	<b>(80)</b>		<b>48,407</b>	<b>44,485</b>	
<b>MINORITY INTEREST IN JOINT VENTURE</b>	<b>(45)</b>					<b>(45)</b>	<b>(48)</b>	
<b>SUPPORT AND REVENUE IN EXCESS OF (LESS THAN) EXPENSES</b>	<b>182</b>	<b>(1,928)</b>	<b>1,505</b>	<b>(241)</b>	<b>795</b>	<b>(750)</b>	<b>(196)</b>	
<b>CAPITAL CAMPAIGN REVENUE</b>	<b>962</b>				<b>6,060</b>	<b>7,022</b>	<b>156</b>	
<b>CAPITAL CAMPAIGN EXPENSE</b>	<b>(396)</b>			<b>(396)</b>		<b>(396)</b>		
<b>INTERFUND TRANSFERS</b>	<b>(116)</b>	<b>781</b>	<b>(665)</b>					
<b>CHANGE IN NET ASSETS</b>	<b>66</b>	<b>(581)</b>	<b>840</b>	<b>325</b>	<b>6,855</b>	<b>(750)</b>	<b>6,430</b>	
<b>NET ASSETS AT BEGINNING OF YEAR</b>	<b>480</b>	<b>26,133</b>	<b>12,521</b>	<b>39,134</b>	<b>10,287</b>	<b>18,826</b>	<b>68,247</b>	
<b>NET ASSETS AT END OF YEAR</b>	<b>\$546</b>	<b>\$25,552</b>	<b>\$13,361</b>	<b>\$-</b>	<b>\$17,142</b>	<b>\$18,076</b>	<b>\$74,677</b>	
<b>Net Assets Released From Restriction:</b>	<b>Operating</b>	<b>Property</b>	<b>Total</b>					
Regional and National Underwriting	\$4,959		\$4,959					
Foundation General Support	1,292	\$63	1,355					
Corporations		20	20					
Other Grants from Government Sources	651	358	1,009					
Capital Campaign		181	181					
Other Earned Revenue	135	2	137					
<b>Total Net Assets Released From Restriction</b>	<b>\$7,037</b>	<b>\$624</b>	<b>\$7,661</b>					

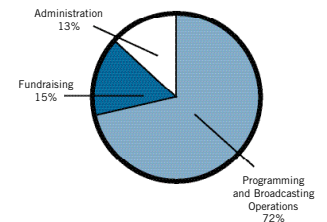
### Total Operating Revenue



### Support from the Public for Operations (detail)



### Total Operating Expenses



A complete financial statement can be found online at <http://access.mpr.org/aboutmpr/>

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Our thanks to these individuals whose leadership gifts between July 1, 2002 and June 30, 2003 ensured the quality of Minnesota Public Radio programming.

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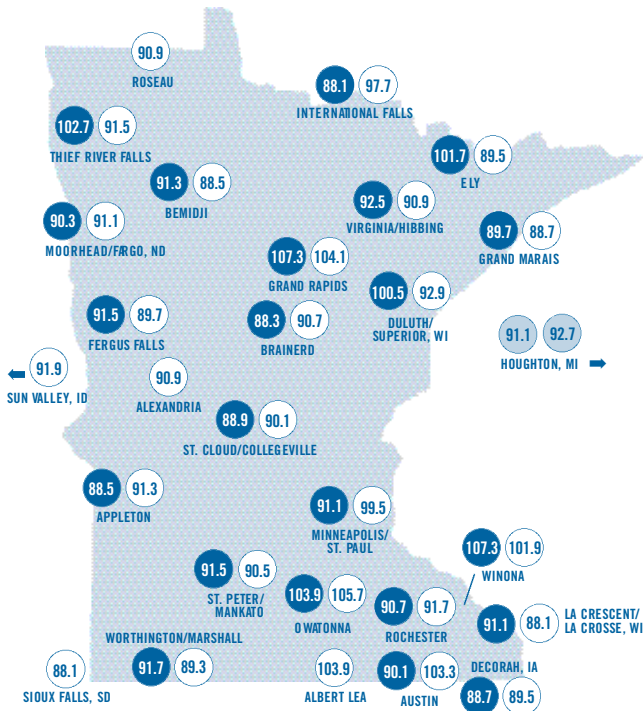
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 University of Minnesota CDTL  
 University of Minnesota College of Continuing Education  
 University of St. Thomas  
 University of St. Thomas Colleges of Business & Law  
 URSA, Inc.  
 US Link  
 Visi.Com  
 Weber Shandwick Worldwide  
 Wells Fargo Bank Minnesota

**National Program Underwriters**  
 Abebooks.com  
 Alaska Travel Industry Association  
 Associated Pipe Organ Builders of America  
 Bank One  
 Deloitte  
 The Economist  
 Fannie Mae  
 Freeman Foundation  
 General Electric  
 General Mills Foundation  
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 MAHADH Fund of HRK Foundation  
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 Society For Human Resource Management  
 Target Corporation  
 Thomson-West  
 Thrivent Financial For Lutherans  
 Vanguard Group

## MINNESOTA PUBLIC RADIO REGIONAL NETWORK



- Classical Music FM Stations
- News and Information FM Stations
- Classical Music and News Service

## MINNESOTA PUBLIC RADIO NATIONAL PROGRAMS

The following programs produced by Minnesota Public Radio are enjoyed by 12.6 million listeners on more than 675 stations across the country each week.

### ARTS AND CULTURE

- A Prairie Home Companion®
- Comedy College®
- The Savvy Traveler®
- The Splendid Table®
- The Writer's Almanac®

### CLASSICAL MUSIC

- Classical 24®
- Composers Datebook®
- Minnesota Orchestra
- Pipedreams®
- The Saint Paul Chamber Orchestra
- Saint Paul Sunday®

### NEWS AND INFORMATION

- American RadioWorks®
- Future Tense®
- Marketplace®
- Marketplace Morning Report®
- Sound Money®
- Speaking of Faith™

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